



The Provost's Handbook: The Role of the Chief Academic Officer

James Martin, James E. Samels

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As the chief academic officer, the provost plays the central role in the contemporary university or college. He or she leads the faculty and serves as their key representative to the administration while simultaneously acting as the administration's spokesperson to the academic faculty. How has this essential leadership position evolved over the past few decades, and what are the best practices to adopt for succeeding in specific operational areas?

In seventeen essays written by some of the most successful chief academic officers in the United States, *The Provost's Handbook* outlines key topics related to the changing environment of higher education while explaining what constitutes effective leadership at the college and university level. How, for example, does the provost lead in a time of disruption and shifting needs? What skills should he or she nurture in new faculty? What role should data and institutional research play in decision making? How can a provost navigate the often stormy situations of shared governance? These questions and many more challenges presented by this role are addressed in this essential volume.

Assembled by James Martin and James E. Samels, accomplished authors and scholars of leadership in higher education, *The Provost's Handbook* is destined to become the go-to resource for deans, presidents, trustees, and chief academic officers everywhere.



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